

JAMAICA PUBLIC SERVICE CO. LTD.

REQUEST FOR PROPOSALS

For

Safety Consultant regarding
Fall Protection for Solar PV Systems Installers
and PV Systems Installation Safety Requirement

RFP # 947947



Table of Contents

1.0	Introduction	2
2.0	General Instructions to Bidders	5
3.0	Bid Format	7
4.0	Submission of Bids and Selection Criteria	9
5.0	Selection Process and Award Criteria	10
6.0	Award of Contract	13
7.0	General Conditions of Contract	13
APP:	ENDIX 1	i
APP	ENDIX 2	iii



1.0 Introduction

The Jamaica Public Service Company Ltd Business Development Division is charged with developing non-tariff revenue streams to complement the regulated business. The areas of focus would be energy related and include renewable energy, specifically solar PV systems.

JPS has installed solar PV systems for residential and large commercial customers. The installation of these systems requires working at heights of more than 4 feet, which according to JPS' Safety Policy requires the use of fall protection equipment. This is separate and apart from the standard protection from electrical hazards using established procedures and Personal Protection Equipment (PPE).

The purpose of this request for proposal (RFP) is to solicit the services of a qualified Safety resource to provide guidance, specifically as it relates to fall protection and solar PV installations.

1.1 About JPS

JPS is an integrated electric utility company, and the sole distributor of electricity in Jamaica. The Company is engaged in the generation, transmission and distribution of electricity and purchase power from seven (7) Independent Power Producers (IPPs).

The common shares of JPS are held 40% by Marubeni Corporation through its subsidiary Marubeni Caribbean Power Holdings ("MCPH"); 40% by Korea East West Power Company ("KEWP"); 19.9% by the Government of Jamaica ("GOJ") and the remaining 0.1% by a group of minority shareholders.

JPS serves approximately 600,000 residential, commercial and industrial customers, through a workforce of close of 1,500 employees and a network of offices throughout the island. The Company owns and operates 3 power stations, 8 hydroelectric plants, 1Wind Park, 43 Substations, and approximately 14, 000 kilometers of distribution and transmission lines. The total installed generating capacity is 789 MW. The company owns 80%, or 621.0 MW of this capacity. The remaining 168 MW is owned by Independent Power Producers (IPP's). The company also manages and operates the transmission and distribution system.

Along with the provision of electricity, JPS is a key partner in national development. The Company has a vibrant corporate social responsibility portfolio and makes significant contributions in the areas of education, sports, and community development. The Company also has a strong environmental focus and carries out its operations in an environmentally friendly manner.

JPS has the following status with Jamaica Customs – Authorized Economic Operator (AEO). It is an internationally recognized quality mark which indicates that the JPS supply chain is secure, and that the JPS customs' procedures and policies are compliant. With this designation, JPS Warehouse and Procurement Teams are subject to audit and monitoring by Jamaica Customs.



The Office of Utilities Regulation (OUR) has regulatory authority over JPS' operations.

1.2 Scope of RFP

The consultant will be required to summarize elements of the JPS Safety Policy which are applicable to the installation of solar PV systems. And provide detailed guidance on options for safety provisioning for various applicable building types.

Details of work to be done:

- a. Conduct inception meeting with the management and technical staff of the Business Development Division to contextualize the extent of the Division's activities.
- **b.** Review JPS most recent Safety Policy document **JPS Contractor Occupational Health, Safety & Environment Requirement Manual.**
- c. Indicate areas that are relevant to the installation of solar PV systems and related preparatory works.
- d. Conduct strategic site visits (if required) to obtain real world view of typical solar PV installation sites layouts, environmental conditions, roof structures and working heights.
- e. Identify example fall protection structures and options for categories of roofs¹/building types outlining:
 - a. Protection structures (barriers, guard rails, etc.)
 - b. Protection equipment (harness, brackets, clamps, etc.)
- f. Include source and guidance material to support suggestions.
- g. Related procurements and set-up costs should also be considered.

Deliverables/Output

Two (2) reports will form the outputs of this exercise. These being:

- 1. Inception Report
- 2. Main Report outlining finding and recommendations focusing on Fall Protection

Contents being as outlined.

Inception Report

a. Outlining the understanding and of the Division's operations, areas for safety consideration, work schedule and intended deliverables.

Hazard and Fall Protection Recommendations

a. Documenting of the types and range of hazard exposure of a solar PV installation team

¹ Example – TPO/PVC/EPDM, standing seam metal roof, corrugated metal roof, asphalt roof, etc.



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- b. Documentation of the fall protections options for the categories of situations, including constraints
- c. Indicate approximate applicable costs for procurement and implementation for each option using typical scenario.
- d. Include supporting documentation as part of the single document which will be separate and apart from the Inception Report.

1.3 Definitions

Bidder, Vendor or Contractor shall mean JPS qualified provider of services acting in the role of the prime Contractor who responds with a proposal to this RFP.

Bid/Proposal shall mean the Bidder's formal written response indicating committed price, evidence as it is related to performance of the service.

All references to JPS or Company shall mean the Jamaica Public Service Company Limited.

"The Purchaser" means the Organization purchasing the services, i.e. Jamaica Public Service Company limited

"The Supplier" means the individual or firm supplying the service under this Contract;

"The Contract" means the agreement entered into between the Purchaser and the Supplier, as recorded in the Contract Form signed by the parties, including attachments and appendices thereto and all documents incorporated by reference therein.

"The Contract Price" means the price payable to the Supplier under the Contract for the full and proper performance of its contractual obligations.

"Services" means services ancillary to the Safety Consultant.

"Approved" means approved by the Purchaser or its delegated representatives; and

"Days" means calendar days acceding to the Gregorian calendar.

This document shall not be construed as a request for the authorization to perform work at JPS expense. Any work performed by the Bidder in connection with preparation and responding to the Request for Proposal (RFP) and, if selected, negotiating a definitive agreement will be at the Bidder's own discretion and expense. This RFP does not represent a commitment to enter into a contract.



JPS reserves the right to reject any and all proposal(s) at its sole and absolute discretion. Submission of a proposal constitutes acknowledgment that the Bidder has read and agrees to be bound by such terms and conditions as outlined in the Bid document.

2.0 General Instructions to Bidders

The Bidder is expected to examine all instructions, terms specifications in the Bidding Documents. Failure to furnish all information required by the Bidding Documents or submission of a bid not substantially responsive to the Bidding Documents in every respect will be at the Bidder's risk and may result in the rejection of its bid.

2.1 Points of Contact (POC)

All communications and questions with JPS regarding this RFP must be directed to the following Points of Contact (POC):

Name: Kolonje McKenzie

CC: Mrs. Sharlene Chunnu-Brown

Address: Jamaica Public Service Company Ltd

113 Washington Boulevard Kingston 20, Jamaica WI

Email: <u>komckenzie@jpsco.com</u> cc: SChunnu@jpsco.com

2.2 Communication Regarding the RFP

Unauthorized communications concerning this RFP with other Company employees, executives or Contractors may result in immediate disqualification.

All communication and questions should be submitted in writing, electronically to the POC. In order to ensure consistency in the information provided to Bidders, responses to questions received will be communicated to all participants, without revealing the source of the inquiries.

Only written responses will be considered official and binding. JPS reserves the right, at its sole discretion, to determine appropriate and adequate responses to questions and requests for clarification.

A Bidder contact should be provided for all questions and clarifications arising from the Proposal Queries should include:

- (a) Company's name, company address and phone number, contact person, email address, position.
- (b) References to specific points within this RFP using the Section number as reference



(c) Clear and concise questions

2.3 RFP Amendment and Cancellation

At any time prior to the deadline for submission of bids, the Purchaser may, for any reason, whether at its own initiative or in response to a clarification requested by a prospective bidder, modify the Bidding Documents by amendment.

The amendment will be done in writing to all prospective Bidders who have received the Bidding Documents, and will be binding on them.

In order to afford prospective Bidders reasonable time in which to take the amendment into account in preparing their bids, the Purchaser may, at its discretion, extend the deadline for the submission of bids.

JPS reserves the unilateral right to cancel or reissue the RFP at its sole discretion. Bidders will respond to the final written RFP and any exhibits, attachments and amendments.

2.4 Confidentiality of Data

The Bidder should recognize that JPS operates in a sensitive business environment and, for that reason the Bidder must treat the materials and data provided by JPS as confidential. The successful Bidder may be required to agree to and execute the confidentiality agreement.

2.5 Written Clarification

JPS reserves the right, at its sole discretion, to request clarifications of any Proposal or to conduct discussions for the purpose of clarification with any or all vendors. The purpose of any such discussions will be to ensure full understanding of the proposal.

Discussions will be limited to specific sections of the proposal identified by JPS and, if held, will be after initial evaluation of the Proposal. If clarifications are made as a result of such discussion, the vendor will submit such clarifications electronically.

Refusal to respond to JPS request for clarifications may be considered non-responsive and be used as grounds for rejection of the Proposal.

2.6 Oral Clarification

If requested, the vendor will make an oral presentation to the Proposal Evaluation Team and other designated Company representatives. All expenses for the presentation will be borne by the vendor.



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3.0 Bid Format

The bid shall be prepared in two (2) parts, Financial and Technical. The Technical profile, should not contain any pricing information. The financial proposal shall be separate and contain price information.

The proposals must include the following in the prescribed order below: -

A. Financial Profile

General Information Sheet

- a. Executive Summary indicating why your firm should be chosen to provide the services for JPS
- b. Provide the names and profiles of the top 3 executives
- c. Audited Financial Statements for the last 2 years
- d. Current/valid insurance document
- e. The financial proposal shall consist of cost estimates along with a payment schedule.

B. Technical Proposal

- (a) Qualification and experience of your staff that will provide the service described in the Scope of Requirements
- (b) Experience performing the duty outline in the scope of work.
- (c) Evidence of establishment, type of organization, size, and professional affiliate

3.1 Bid Prices

The Bidder shall indicate the Rates for the services it proposes to supply under the Contract:

Prices quoted by the Bidder shall be fixed during the Bidder's performance of the Contract.

If prices are subject to an adjustment clause, kindly state:

- 1. The variables that will affect the price
- 2. The reference index that will govern movement of prices and
- 3. The base price index.



3.2 Proposal Withdrawal

The Bidder may modify or withdraw its proposal after the proposal's submission, provided that written notice of the modification or withdrawal is received by the Purchaser prior to the deadline prescribed for submission of proposals. To withdraw a proposal, the Bidder must submit a written request electronically or signed document by an authorized representative to JPS before the deadline for submitting proposals. After withdrawing a previously submitted proposal, the Bidder may submit another proposal at any time up to the deadline for submitting proposals.

3.3 Cost of Proposal Preparation

The Bidder shall bear all costs associated with the preparation and submission of its bid, and the JPS will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the bidding process.

3.4 Bidder's Eligibility and Qualifications

(a) The entities expected to respond to this RFP would be Environmental, Health & Safety (EHS) specialists or consultants. Local individuals/companies would be the preference, but credible overseas submissions will equally be considered.

3.5 Period of Validity of Bids

Bids shall remain valid for sixty (60) days, after the date of bid opening prescribed by the Purchaser. A bid valid for a shorter period may be rejected by the Purchaser as non-responsive.



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4.0 Submission of Bids and Selection Criteria

All responses must be in English Language Your bid response must be presented in two (2) separate Files Folders, namely Financial/Costing and Technical Specifications. The deadline for submission of bids is 11:59pm on Tuesday November 21, 2023.

RFP CALENDAR			
ACTIVITY	DUE DATE	RESPONSIBILITY	
RFP date	November 1, 2023	JPS	
Bidder submits questions on RFP	November 6, 2023	Bidder	
Final date to respond to all queries	November 10, 2023	JPS	
Bidder Provide intension to Bid	November 14, 2023	Bidder	
Completion of RFP and deadline for submission of bids to JPS	November 21, 2023	Bidder	
Bid Opening	November 22, 2023	JPS	

The Company may, at its discretion, extend this deadline for the submission of bids, in which case all rights and obligations of the Company and Bidders previously subject to the deadline will thereafter be subject to the deadline as extended. The dates are subject to change on the RFP Calendar.

4.1 Late Bids

Any bid received by the Company after the deadline for submission of bids prescribed by the Company will be rejected and/or returned unopened to the Bidder.

4.2 All proposals shall be submitted as follows:

- 4.2.1 Only Electronic submissions will be accepted, using ShareFile by Citrix. All uploads will be confidential. Additional information on this software can be accessed by clicking the links below:
 - Basic Client Guidehttps://citrix.sharefile.com/share/view/s1bff52f8d434781a



- Training (video) https://www.sharefile.com/support/training
- 4.2.2 Activities are guided by the dates stated in the Calendar of Events highlighted in Table Above. Observing these dates,
 - 1. Section 2.1 provides Instructions to submit questions via email only
 - 2. A combined response to questions will shared with all bidders
 - 3. Respondents must confirm their intention to bid in order to be setup in JPS Share-File folder
 - 4. Access to individual vendor folders will be given 1 weeks before the bid closes to eliminate any issues for bid upload by RFP deadline.
 - 5. Files must be accurately labelled/named. Commercial Information must be a separate file from your Technical Overview.
 - 6. ShareFile Access will be removed when the bid closes

4.3 Proposal Rejection

Any bid received after the deadline for submission of bids prescribed by the Company will be rejected. Any proposal received that does not meet the requirements of this RFP may be considered to be non-responsive, and the proposal may be rejected.

Bidders must comply with all of the terms of this RFP. JPS may reject any proposal as being non-responsive that does not comply with the terms, conditions and characteristics of this RFP or the key criteria for selection.

JPS reserves the right, at its sole discretion, to reject any and all proposals or to cancel this RFP in its entirety, and to accept a proposal other than the lowest price or proposal presented outside of this RFP that meets the company's requirement.

5.0 Selection Process and Award Criteria

JPS will evaluate proposals using an internal scoring method that weighs various parameters to give the evaluation team insight into the strengths of each proposal relative to JPS needs. JPS internal scoring method values the following proposal attributes (Order of presentation here does not reflect priority)



TECHNICAL EVALUATION

CRITERIA	Score
Experience in the service	Pass/Fail
Qualification to perform the intended services	Pass/Fail

COMMERCIAL EVALUATION

CRITERIA	Score (%)
Price	90
Terms of payment	10
Total	100

5.1 Opening of Bids by Purchaser

The Purchaser will open bids <u>privately</u>, on *Wednesday November 22,2023*. At the following location:

Jamaica Public Service Company Limited 113 Washington Boulevard Kingston 20 Jamaica, W.I.

5.2 Schedule

For purposes of responding to this RFP, Bidders should assume that JPS' procurement and implementation planning will be completed by *December 2023*.

5.3 Clarification of Bids

To assist in the examination, evaluation and comparison of bids the Purchaser may, at its discretion, ask the Bidder for a clarification of its bid. The request for clarification and the response shall be in writing and no change in the price or substance of the bid shall be sought, offered or permitted, except as required to confirm the correction of arithmetic errors.

5.4 Preliminary Examination

The Purchaser will examine the bids to determine whether they are complete, whether any computational errors have been made, whether required sureties have been furnished, whether the documents have been properly signed, and whether the bids are generally in order.

Arithmetical errors will be rectified on the following basis:



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- 1. If there is a discrepancy between the unit price and the total price, the unit price shall prevail;
- 2. If there is a discrepancy between words and figures, the amount in words shall prevail;
- 3. If the supplier does not accept the correction of errors, its bid shall be rejected.

Prior to the detailed evaluation, the Purchaser will determine the substantial responsibilities of each bid to the Bidding Documents. For purposes of these Clauses, a substantially responsive bid is one which conforms to all the terms and conditions of the Bidding documents without material deviations or reservations. A material deviation or reservation is one which affects in any substantial way the scope, quality or performance of the contractual obligations or which limits in any substantial way or inconsistent with the bidding documents and the rectification of which deviation or reservation would affect unfairly the competitive position of other bidders presenting substantially responsive bids. The Purchaser's determination of a bid's responsiveness is to be based on the contents of the bid itself without recourse to extrinsic evidence.

A bid determined as not substantially responsive will be rejected by the Purchaser and may not subsequently be made responsive by the Bidder by correction of the non-conformity.

The Purchaser may waive any minor informality or non-conformity or irregularity in a bid, which does not constitute a material deviation, provided such waiver does not prejudice or affect the relative ranking of any Bidder.

Bid inconsistencies: Any deviation in a bidder's proposal that are inconsistent with the provisions of this Bid, unless expressly described in the proposal as being exceptions or alternates, are deemed waived by the Bidder. In the event that the Contract is awarded to the bidder, any claim of inconsistency between the proposal and this Bid will be resolved in favor of this bid unless otherwise agreed in writing.

5.5 Bid Currency:

Prices quoted by the bidder and further negotiated and agreed between the bidder and JPS shall be fixed during the bidder's performance of the contract and not subject to variations on any account.

International Supplier

• Prices should be quoted in USD.

Local Supplier

• Prices should be quoted in JMD



6.0 Award of Contract

6.1 Award or Rejection

The Purchaser will award the contract to the successful Bidder(s) whose bid has been determined to be substantially responsive. The Purchaser reserves the right not to accept the lowest bid if it does not meet JPS requirement.

Issuance of this bid does not constitute a commitment by JPS to award any contract or purchase products or services offered in response to this bid.

6.2 Purchaser's Right to Accept Any Bid and to Reject Any or All Bids

The Purchaser reserves the right to accept or reject any bid, and to annul the bidding process and reject all bids at any time prior to award of Contract, without thereby incurring any liability to the affected Bidder or Bidders or any obligation to inform the affected Bidder or Bidders of the grounds for the Purchaser's action.

6.3 Notification of Award

Prior to the expiration of the period of bid validity, the Purchaser will notify the successful Bidder in writing by email or fax, that its bid has been accepted. Upon the successful Bidder's signing a contract with JPS for the subject RFP, the Purchaser will promptly notify each unsuccessful Bidder.

7.0 General Conditions of Contract

These General Conditions shall apply to the extent that provisions in other parts of the Contract do not supersede them.

7.1 Standards

The supplier shall comply with JPSCo's Health, Safety, Security and Environment Regulation and any other local and or international regulations regarding the safe handling, transport, use and disposal of the material covered by this contract.

7.3 Use of Contract Document and Information

The Supplier shall not, without the Purchaser's prior written consent, disclose the Contract, or any provision thereof, of any specification, plan, drawing, pattern, sample or information furnished by or on behalf of the Purchaser in connection therewith, to any person other than a person employed by the Supplier in the performance of the Contract. Disclosure to any



such employed person shall be made in confidence and shall extend only as far as may be necessary for purposes of such performance.

The Supplier shall not, without the Purchaser's prior written consent, make use of any document or information enumerated in the above paragraph except for purposes of performing the Contract.

Any document, other than the Contract itself, as enumerated above shall remain the property of the purchaser and shall be returned (in all copies) to the Purchaser on completion of the supplier's performance under the Contract if so required by the purchaser.

Proprietary Content:

JPS understands that certain elements of the Bidder's proposal may contain information, including pricing, that is competitively sensitive. JPS acknowledges that all information furnished in the proposals will be for the exclusive use of JPS, in evaluating and selecting a Supplier for services, and that all parties will respect the sensitive nature of that information in accordance with sound commercial practices.

7.4 Prices

Prices charged by the Supplier for Services performed under the Contract shall not, with the exception of any price adjustments authorized and agreed on by Supplier and Purchaser, vary from the prices quoted by the Supplier in its bid.

7.5 Payment

Payment shall be effected within 30 days of receipt of invoice by JPS.

The preferred payment term for JPS to its Supplier is through open account, net 30 days. Should the supplier not opt to have payment made via open account, a 5% charge will be added to the bidders' payment proposal in the evaluation process.

7.6 Contract Amendments

No variation in or modification of the terms of the Contract shall be made except by written amendment signed by the duly authorized agents of both parties.

7.7 Assignment

The Supplier shall not assign, in whole or part, its obligations to perform under the Contract, except with the Purchaser's prior written consent.



7.8 Subcontracts

The supplier shall notify the purchaser in writing of all subcontracts awarded under the Contract if not already specified in his bid. Such notification, in his original bid or later, shall not relieve the supplier from any liability or obligation under the Contract with the Purchaser.

7.9 Delays in the Supplier's Performance

If at any time during the performance of the Contract, the Supplier or its subcontractor(s) should encounter conditions impeding timely performance of Services, the Supplier shall promptly notify the Purchaser in writing of the fact of the delay, its likely duration and its cause(s). As soon as practicable after receipt of the Supplier's notice, the Purchaser shall evaluate the situation and may at its discretion extend the Supplier's time for performance, in which case the extension shall be ratified by the parties by amendment of the Contract, or terminate the Contract for default.

7.10 Termination for Default

The Purchaser may, without prejudice to any other remedy for breach of contract, by written notice of default sent to the Supplier, terminate the Contract in whole or in part:

- (a) If the supplier fails to perform any other obligation(s) under the Contract.
- (b) The JPS may by written notice sent to the Contractor, terminate the Contract, in whole or in part, at any time for its convenience by giving seven (7) working days' notice. The notice of termination shall specify that termination is for the JPS's convenience, the extent to which performance of work under the Contract is terminated, and the date upon which such termination becomes effective.

7.11 Termination for Insolvency

The Purchaser may at any time terminate the Contract by giving written notice to the Supplier, without compensation to the Supplier, if the Supplier becomes bankrupt or otherwise insolvent, provided that such termination will not prejudice or affect any right of action or remedy which has accrued or will accrue thereafter to the Purchaser.

7.12 Governing Language

The Contract shall be written in the language of the bid, English. All correspondence and other documents pertaining to the Contract which are exchanged by the parties shall be written in that same language.

7.13 Applicable Law

The Contract shall be interpreted in accordance with the laws of the Purchaser's country.



APPENDIX 1

REQUEST FOR PROPOSAL (RFP) Safety Consultant PV Systems RFP # 947947

GENERAL INFORMATION

Name of Organization:	
Address:	
Key Contact:	
Title:	
Talambana Nambana	
Telephone Numbers:	
Email Address:	



Company Profile

Please submit the requested information below:

- Directors names and profiles
- Company references
- Complete set of audited financial statements for the last two (2) years
- Average employee tenure
- Staff turnover ratio
- Names of top 5 executives, their tenure, experience, qualifications etc.
- Three (3) top achievements of the company in the last 5 years
- Companies must state 5 reasons for JPS to consider Partnering/Selecting them (your company) for this RFP
- Organizational structure for the top five levels in your organization.
- Please provide a short profile such as name, title, experience and education level for the personnel at the top five levels within the organization
- How long has your company been in business?
- How many people do you employ?
- Does your company currently have a Risk Management or Business Continuity Programme in place?
 - o If yes, please provide details of the programme you have in place
- Three (3) Customer references (for similar purchases)



APPENDIX 2

JPS CONTRACTOR OCCUPATIONAL HEALTH, SAFETY & ENVIRONMENT REQUIREMENT MANUAL

INSTRUCTIONS TO BIDDERS Environment Requirements Valual

OUR SAFETY CREED

- No schedule is so important
- · No job so urgent
- · No emergency so great

That we cannot take the time to work safely and take care of the environment.





Table of Contents

INTRODUCTION	III
OBJECTIVE	III
SCOPE	IV
JPS ENVIRONMENT, HEALTH & SAFETY POLICY	
JPS HSE REQUIREMENTS - PREREQUISITE FOR CONTRACTOR SELECTION & ENGAGEMENT	「V
CONTRACTOR' MANAGEMENT GENERAL RESPONSIBILITIES	VI
TRAINING & SAFETY ORIENTATION	V1
Tailboard Conference Meeting/Safety Talk Training	VI
HSE MANAGEMENT SYSTEM	VIII
HSE PLANS	
SUPERVISION & EHS COVERAGE	
Responsibility of Line Supervisor/Foreman	
Responsibility of HSE Officer	
Responsibility of HSE Manager	
The minimum qualification for Contractor supervisor and safety personnel	
Line Supervisor/Foreman	
HSE Officer	
HSE Manager	
WORK PREPARATION MEETING	
Tailboard Conference	
Permit to Work System	
Worksite Safety	
Work ClothingSITE SECURITY	
ALCOHOL, ILLEGAL DRUGS AND FIREARMS	
ACCIDENT/ INCIDENT NOTIFICATION, REPORTING & INVESTIGATION	
AUDITS & INSPECTION	
SANCTIONS	
SAFETY MEETINGS	
APPENDICES	
Appendix A - Vehicle Traffic Management & Transporting Equipment	
Appendix B - JPS Safety & Health Guidelines - Personnel Protective Equipment & Safety Dev	
Appendix C - Type of Contract, Training, & Frequency of Refresher	
Appendix D - Preliminary Accident/Incident Report Form	
Appendix E – Contractor HSE Evaluation Form	
Appendix F - Incident Investigation format	
Incident/Accident Investigation Report	
Appendix F - Incident Investigation format	
Appendix G – Summary of Reports	
Appendix H- Safety Meeting Report Template	XXXIX

DEFINITIONS

Contract: Any written agreement between the Company and a Contrac-

tor for the provision of services to the Company.

Contract Manager: The Company Representative who has portfolio responsibility

for the Contract.

Contractor: Any company or person contracted for service as an independ-

ent entity to perform 3rd party short or long-term work for the

Company.

Contractor Workers: Contractor employees, servants, agents, contractors or subcon-

tractors and consultants.

Company: The Jamaica Public Service Company Limited (JPS) or any one

of its subsidiaries and/or business units.

Company Representative Any person or employee of the Company contracted or em-

ployed to perform short or long-term work and is primarily assigned to liaison with the Contractor or monitor the works or

services being executed

HSE: Health, Safety and Environment

ID Card: Identification Card, issued by the Contractor to Workers

Incident: Any act, event, injury, occurrence, unwanted release of energy,

unwanted release of product or near miss that is not considered a normal operating procedure and/or an occurrence that results

in worker injury, property damage or monetary loss.

JPS Worksite: References to JPS Worksite includes; Company premises, prop-

erty, job or project site, job and worksite. Any real property on which Contractor will be working, whether owned by Company or not, including facilities, offices, roads, parking lots, rights-of-

way, customer premises or underground facilities

Near Miss: An undesired event or a condition that, under slightly different

circumstances, could have resulted in injury, damage or other

loss.

Permit to work systems:

mented

An operational procedure established to grant specific docu-

permission (permit-to-work) and authorization to a Supervisor, competent qualified person to allow the safe execution of work



in an area or on an equipment that are considered hazardous or non-routine.

Public Commercial Carrier: A public carrier's Licence issued by the Transport Authority in

accordance with sections 78-89 of the Road Traffic Act.

Safety Orientation Card: A card issued to Contractor employees, confirming that they

received orientation training for working on JPS Worksite. SOC

are valid for one year.

Skills Training Certificate: An educational credit, certification or award issued by a qualified

training provider in recognition of a person attaining a measureable technical or occupational skills necessary to perform work

in a specified occupation or profession.

SOW (Scope of Work): Includes the purpose of a project and project definition to reduce

and ultimately eliminate ambiguity. Scope planning will

demonstrate clear, detailed communication among the project stakeholders that results in a clearly defined project with little misinterpretation. Specific project tasks, critical dates, and quality control measures are identified during scope development and

project definition.

Supervisor: Named Contractor representative with responsibility to lead and

Direct work activity related to the Contract. Includes Project Manager (PM), Supervisor, Lead, Foreman and / or Manager that is responsible to direct and oversea Contractor Workers, project scope activities. They are accountable for applying knowledge, skills, tools, resources, and techniques to all project activities, ensuring that project results meet the Company needs and ex-

pectations.

Work:

Tailboard Conference: A discussion/meeting conducted by work crew to outline the job

description, the major steps associated to complete the job, the hazards associated with the step for the job and the control measures, barriers and PPE necessary to complete the job safely.

Any and all services, acts, obligations, duties and responsibilities

necessary to the successful completion of the project assigned to or undertaken by Contractor under the Contract Documents, including the furnishing of all labour, services, materials, equipment

and other incidentals.

Workers: Contractor employees, servants, agents, contractors or sub-con-

tractors and consultants.



INTRODUCTION

JPS is committed to providing a **safe and healthy** work environment for all staff, 3rd party contractors and suppliers. The application of relevant rules and procedures that will promote accident free performance at our workplace is critical. It is in keeping with this mind-set that the Company has developed this Contractor Occupational Health, Safety and Environment Requirements Manual.

This manual provides the Company Contractors with the minimum health, safety and environmental (HSE) standards required while working on JPS Worksite.

Noncompliance of HSE standards or any requirement of this manual is treated the same as non-compliance with any contract provision and may result in work stoppage, disciplinary action, and or Contractor removal from JPS Worksite. Severe breach and or repeated non-compliance may result in greater punitive action and may lead to Contractor dismissal and Contract termination.

The Company requires that Contractors meet all guidelines outlined of this manual in addition to Pre-Job Requirements, prior to commencing any work on JPS Worksite. As a part of this commitment, the Company ensures that Contractors are aware of its policies, standards and requires Contactors to comply with the Company standards. It is the responsibility of the Contractor to ensure that all their Workers fully comply with JPS HSE requirements.

Contractor is responsible for complying with all laws and regulations applicable to occupational health, safety, environment and requirements of the Contract. Contractor must also comply with the requirements listed in the Contractor Occupational Health, Safety and Environment Requirement Manual and any site-specific and/or business unit policies and procedures that are applicable in the contracted Scope of Work. It is the Contractor's continuing and absolute responsibility for all aspects of Contractor safety on JPS Worksites during the execution of work. Contractors are important resource of the Company and it is necessary that they know HSE norms and ensure healthy and safety practices in JPS.

OBJECTIVE

- 1. To establish and communicate JPS' HSE expectations and standards to its external contractors.
- 2. To encourage the contractor to align their HSE practices to meet the JPS' HSE standards.
- 3. To reduce the actual and potential risks from contractor activities.
- 4. To prevent injury, property damage and improve the overall JPS' HSE performance.
- 5. To provide clear guidelines of applicable sanctions for HSE breaches.

The purpose of this manual is to establish, implement and execute a practical, sound and effective program for the prevention of incidents that cause or may cause injury to person or damage to property. These safety requirements have been designed to assist all Con-



tractors, their supervisors and workers to identify, evaluate, and subsequently adopt control measures in various activities or conditions to reduce the possibility of any undesired incident within their respective areas of contract responsibility.

SCOPE

All Company Contractors and their Workers, vendors, and visitors are bound by this manual when performing work which include but is not limited to short term, long term, civil, mechanical, electrical, vegetation and general contractors engaged to perform any job on JPS Worksite where work is being conducted by or/on behalf of the Company.

The standards presented in this document are not an exhaustive list of all applicable requirements and regulations. As a general rule, Contractor must refer to the current version of the APPA Safety Manual for additional electric utility specific safety requirements. In instances where the APPA Safety Manual indicate that you refer to the "utility specific policy" please consult the relevant JPS policies that will provide more details on the specific work procedure in question. In cases where there is a conflict with the JPS specific policy and APPA, comply with the most stringent requirement. Also of note, in cases where the APPA Safety Manual refer to any legislation that contradicts with the laws of Jamaica, in such cases the Jamaican law take precedent. For example, APPA gives references to driving on the right, the Jamaican law dictates that we drive on the left.

This manual shall be read and construed in accordance with the Contract by which a contractor is engaged. However, in the event of a conflict between this manual and such Contract, the terms of the Contract shall prevail.

Amendment to the requirements included in this manual can only be done with the explicit and written authorization of the JPS Senior Vice President responsible for Safety.

JPS ENVIRONMENT, HEALTH & SAFETY POLICY

At JPS we incorporate safety, health and sound environmental practices into our business every day. Our policy is to provide a safe work environment, to apply a set of rules and procedures to promote the accident-free performance of duties, and to make employees conscious of their responsibility in integrating safety, health and good environmental practices in their activities.

We define our commitment to EHS by the following principles:

- We manage our business with an active commitment to environment, health and safety excellence
- We integrate environment, health and safety into our business strategies to enhance our competitive advantage
- > We comply with applicable environment, health and safety laws and regulations and implement prudent standards where none exist



- We hold each employee and contractor accountable for integrating environment, health and safety into their work activities. We encourage our business partners to adopt same accountability
- > We strive for continuous improvement in our environment, health and safety program by setting challenging goals, measuring and evaluating performances, and learning from our experiences.

JPS HSE REQUIREMENTS - PREREQUISITE FOR CONTRACTOR SE-LECTION & ENGAGEMENT

Prior to the engagement of any contractor or 3rd party contracting firm, the contractor shall demonstrate that their company/firm have an established safety management systems and standards governing all aspect of their operations inclusive of the services being offered to JPS. Safety maturity of the 3rd party firm will be heavily weighted in the Company contractor selection criteria. The contractor's safety standard will be judged by the following attributes:

- ➤ The contractor's safety commitment, as demonstrated by its own safety programs supported by their top management.
- > Experience profile of the contractor, its supervisor and workmen.
- Good historical safety performance of the contractor as can be evaluated through data tracking or through documentary evidence submitted by the contractor such as accident data, near-miss data, safety audit records, safety violation during the job, system of safety training, hazard identification and mitigation plan, safety meeting, safety promotion program, safety enforcement and disciplinary action plan, safety standard available with contractor for similar jobs etc.
- Availability of Personnel Protective Equipment (PPE), safety devices and equipment with the contractor.
- Availability of qualified and skilled safety personnel with the contractor to monitor safety performance during the progress of the job.

Contractors and or 3rd party contracting firms are required to submit to the Company documents with the information above. Information on the Contractor safety history and performance is required as part of the Contractor pre/post bid or contract engagement qualification process.

➤ After completion of assigned Scope of Work (SOW) as per contract, the contractor EHS performance will be evaluated & a contractor assessment form completed by the responsible Contract Manager or Company Representative. Contractor assessment form must be per format attached in Appendix E. Information captured on this assessment form will be used in future assessments during selection of contractor for job allocation.



CONTRACTOR' MANAGEMENT GENERAL RESPONSIBILITIES

The Contractor management shall accept the responsibility for Safety, Health & Environment Management of their company and shall be responsible and accountable for all, staff and all persons engaged by them. The contractor management must:

- A. Ensure that Environment, Health & Safety is it first priority in the operations of its business.
- B. Ensure compliance with all applicable Codes, Standards & Safety practices in all activities.
- C. Ensure that all persons engaged by contractor are fully informed about the requirements of this manual and ensure strict compliance of safety orders/rules issued by the Company.
- D. Provide medical certification as verification that employees are fit for duty or to perform work.
- E. Provide and maintain, adequate tools, equipment, PPE, safety devices and in proper working order.
- F. Provide all necessary resources for full Occupational Health, Safety and Environmental compliance with job or site rules.
- G. Ensure each employee abstain from unsafe acts and prevent unsafe conditions.
- H. Make It compulsory for all employees to take active part on safety & health related activities on & off the job.
- I. Ensure compliance with Permit to work systems.
- J. Ensure use of Personnel Protective Equipment (PPE) is compulsory while at work.
- K. Ensure quality is maintained in all areas of activities.
- L. Ensure that vehicle operators are conducting regular vehicle safety inspections and notifying management of identified deficiencies. (Refer to Table 2)
- M. Ensure that all vehicles operated, owned and or leased by the contractor assigned to JPS Worksite are duly licensed as a Public Commercial Carrier, in accordance with the Road Traffic Act and any amendments thereto.
- N. Take the necessary steps during the implementation of work activities at JPS Worksite to keep the environs clean and ensure that upon completion of the works the site and environs are left in a neat and clean condition.

TRAINING & SAFETY ORIENTATION

The Contractor shall:

A. Ensure that all employees and all persons engaged are appropriately trained and/or certified to carry out their assigned activities and tasks associated with the Contract.



JAMAICA PUBLIC SERVICE CO. LTD.

- B. Ensure that each Contractor Worker engaged to work on a JPS Worksite received JPS Safety Orientation before they are assigned to work on JPS Worksite.
- c. Ensure that each Supervisor assigned to work on JPS Worksite is specifically trained in how to conduct Tailboard Conference Meeting/Safety Talk.
- D. Maintain training records for all its Workers. Training records shall include the training and safety orientation history of each of the Contractor Workers and schedule for refresher training. Training records for each Contractor Worker assigned to work on a JPS Worksite are to be submitted to the Company on request and/or prior to contract signing.
- E. Submit to the Contract Manager or Company Representative proof of the required training for all workers prior to the start of the contract or for any new worker that is employed to the contractor subsequent to the agreement and is required to perform work on JPS Worksite. Proof of refresher training must be submitted when it is due. (Refer to Appendix C Type of Contract, Training, & Frequency of Refresher). Proof of training must include certification or certificate of participation
- F. Issue a photo ID Card to each of its Worker. Issuance of an ID card is more of a security issue than a safety issue. However, this system can also be used effectively for safety interventions. Following may be adapted to use the ID Card for safety controls specific to JPS Safety Orientation:
 - a. Photo ID Card should contain identification marks and can be referred for future administrative controls.
 - b. After imparting safety orientation trainings, the ID Card can be stamped as 'Safety Orientation given' or separate Safety Orientation Card may be issued by the Company to the Contractor Worker.
 - c. The validity of such "Safety Orientation Card" shall be maximum one year.
 - d. Safety Orientation Card should be similar in size and dimension as that of an ID card, and each Contractor Worker must have it available for the Company Representative to view at all times when on JPS Worksites.
 - e. The stamping of an ID Card or issuance of a Safety Orientation Card, shall not replace the Skills Training Certificate required for qualified Workers.

No Contractor Worker must conduct any work activity on JPS Worksite without first completing JPS Safety Orientation and the stamping of their ID Card or received a signed Safety Orientation Card from the Company.

Tailboard Conference Meeting/Safety Talk Training

Contractor supervisory personnel must be specifically trained in how to conduct Tailboard Conference Meeting/Safety Talks.

The Contractor should ensure that the training program include the following:

- > Hazard identification
- > Safety standards and procedures relevant for carrying out jobs.



- > Special precaution or hazards controls measures specific for worksite based on its hazard perception.
- > Use of PPEs in general and any special PPE specific for a particular job.
- > Energy source control

HSE MANAGEMENT SYSTEM

Contractor must have a defined Health, Safety & Environmental Management system in place aligned to the Company requirements and demonstrate that it is implemented effectively. It should typically cover the following elements:

- Leadership & Commitment by higher management.
- ➤ HSE Policy
- Organization, Resources & Documentation related to HSE.
- > Evaluation & Risk Management.
- > Planning & Procedure.
- > Implementation & Monitoring.
- > Auditing & Review.

The contractor should have an HSE policy backed by their management's commitment to create a safe work environment. The policy should state the intention and methodology of protecting the personnel at work site. Contractor shall demonstrate their HSE commitment in protecting the people, environment and assets by implementing the HSE Management system and various HSE programs that support their HSE Policy.

HSE PLANS

The purpose of the HSE plan is to provide assurance of effective working of the interface between the HSE Management Systems of JPS and contractors at specific work/project sites. Prior to the commencement of contractual activity or bid submission, the contractor shall submit a written Project-specific/Work Specific HSE plan to JPS for review and approval. Contractor shall prepare the Project HSE plan addressing all work activities, to include hazards and risk assessments, controls methods, training needs identification, audits and safety promotional activities.

The Contractor's Project specific plan shall address the following:

- > Title page
- > Project title and brief scope of work
- > Organization chart
- > Hazard identification plan (clearly identifying project related HSE risks, control measures and persons responsible)
- > Safety & Environmental policy and assignment of responsibilities
- > HSE Training plan
- Management of subcontractors
- > Safety inspections
- > Safety reports and records
- Welding and cutting equipment



- > Personal protective equipment
- > Tools and portable power tools
- Ladders
- Electrical installation and equipment
- > Cranes and rigging equipment
- Mechanical equipment
- > Transportation
- Incident reporting and investigation
- Excavation
- > Fire prevention
- > First-aid facilities
- > General safety rules
- > Emergency response and evacuation procedures
- > Environmental regulatory compliance requirements and compliance process
- Manual Handling
- Checklists

SUPERVISION & EHS COVERAGE

The Contractor shall:

- a. Ensure that the necessary and required supervision and EHS coverage are in place for all jobs and activities.
- b. provide a separate and independent designated, competent HSE Officer for projects and worksites with ten (10) or more persons as outlined in Table #1 below.
- c. Appoint a Supervisor for all jobs, provide direct supervision, and give instructions to its Workers. For the avoidance of doubt, JPS shall have no responsibility for direct Worksite supervision of contractor employees.
- d. Prior the start of each contract, Contractor shall submit to the Company its HSE organization chart detailing the names of Superiors and Safety professionals for review and approval.

Responsibility of Line Supervisor/Foreman

The line supervisor/foreman is the contractor's representative with full responsibility for the contractor employees. For the avoidance of doubt, JPS have no responsibility for direct worksite supervision of contractor employees or to give direct instruction to them. This position is responsible for:

- > Taking direct and specific job field instructions from JPS representative. For the avoidance of doubt, JPS have no responsibility to give job instruction directly to contractor employees below the supervisor level.
- Provide worksite supervision and instruction to contractor employees, servants, agents and/or sub-contractors.



- Conducting job briefings and hazard identifications exercise prior to the start of all jobs.
- ➤ Ensuring that all affected workers are fully briefed, that they acknowledge and sign the relevant tailboard forms
- Ensuring that all workers are fully compliant with the PPE requirements for each task.
- Updating the JPS representative promptly on the progress of assigned work to include OHSE related matters.
- > Bringing to the attention of JPS any previously unidentified or any new risks that requires additional controls by JPS to avoid injury to anyone.

Responsibility of HSE Officer

This position is responsible for:

- ➤ Ensuring all the workmen & supervisor are provided with safety gears (Safety shoes, safety helmet, cover all & other job specific PPE's).
- ➤ HSE training (organize the training programs as per the training matrix).
- > Daily workplace safety inspections (to identify unsafe acts, unsafe conditions and take necessary actions).
- Identification of hazards and environmental impacts.
- ➤ Inspection of PPEs, tools / lifting accessories / slings / ropes/web belts/ D-shackles etc. (visual inspection once in week for their soundness and validity).
- Maintain daily HSE logbook (site HSE observations and preventive actions taken).
- Checking availability of safety work permit & review of work permits as per permit conditions.
- > Reporting of near miss incident, first aid & other incident.
- > Identifying and correcting unsafe behaviours at work site.
- > Training to their staff, supervisor & workmen regarding the operation & maintenance of Firefighting equipment.
- > Ensuring tailboard conference meeting Is conducted for each job.
- > Daily Safety Talk must be conducted for work men

Responsibility of HSE Manager

Contractor's HSE Manager assumes the lead safety position for the contractor organization and is responsible for monitoring and administering a pro-active safety program designed to provide assistance in recognizing, evaluating, and subsequently controlling or eliminating hazardous acts or conditions. He/she works in close coordination with JPS HSE Management and in conjunction with his / her Principal employer assisting in the implementation of HSE programs. Broadly the responsibilities of the HSE Manager are:

> Administer appropriate safe work practices and procedures within the worksite.



- > Ensure that necessary records are maintained as per applicable HSE regulatory requirements and reports are submitted to statutory bodies as per the timelines defined by them in the applicable acts / rules.
- ➤ Ensure that all mobile lifting appliances are subjected to third party inspections as per statutory requirement & records are maintained by the Contractor.
- Promote a high level of safety awareness among the staff/workers through orientation/refresher training programs.
- > Conduct site safety visits.
- Ensure compliance with permit to work system.
- ➤ Ensure safety gears (safety shoes, safety helmet, cover all & other job specific PPE's) by all the workmen & supervisor at job site.
- ➤ Ensure Certification & testing of Safety equipment & PPE's.
- Conduct weekly safety inspections, track performance and report trends to his/her site management.
- ➤ Maintain all HSE related records and files associated with the organization.
- ➤ Maintain pertinent information (i.e. phone number, locations) of emergency response services, physicians, and hospitals.
- ➤ Lead and assist in accident & incident investigations to ensure all accidents and incidents are properly investigated including near miss incidents, first aid cases, all recordable cases, property damage, etc. & reporting to the Company safety executive.
- Evaluate subcontractor safety programs and performance and ensure they comply with the statutory and HSE requirements
- > Training to their staff, supervisor & workmen regarding the operation & maintenance of firefighting equipment

The minimum qualification for Contractor supervisor and safety personnel

Line Supervisor/Foreman

Minimum qualification must be Diploma in Engineering (Mechanical, Chemical, Electrical, Civil) and Safety Certification (minimum 30 hour HSE training) from a recognized institution.

HSE Officer

> Must be qualified as a Certified Occupational Safety Specialist from a recognized institution.

HSE Manager

- Minimum qualification must be an Undergraduate Bachelor's Degree in Occupational Safety & Health Safety) or a Degree in Engineering (Mechanical, Electrical, Civil or Chemical) and qualified as a Certified Occupational Safety Specialist.
- > Having two years of experience as a Safety Officer in the electric utility, oil & gas or chemical industry.



Table #1: Typical requirement for number of Trained Dedicated Supervisory and Safety personnel

Item #	Employee Complement (Including subcontractor/s)	Minimum Requirement of HSE Personnel	
1	Number of Employees < 10	Line Supervisor for each team working independently.	
2	Number of Employees ≥ 10 ≤ 25	 Line Supervisor for each team working independently + 1 x HSE Officer HSE Officer to randomly visit worksite from time to time. 	
3	Number of Employees > 25 but < 50	a. Line Supervisor for each team working independently +b. 2 x HSE Officer	
4	Number of Employees ≥ 50	 A. Line Supervisor for each team working independently+ B. 1 x HSE Officer for every 25 Employees + C. 1 x HSE Safety Manager for every 75 workers 	

WORK PREPARATION MEETING

The Contractor shall:

- o participate in a work preparation meeting (Prep Work or Kick Off Meeting) with JPS Representative for planned jobs or projects, to discuss among other things OHSE expectations, potential OHSE management system interfaces and specific OHSE issues and requirements in accordance with the Contract. This preparation meeting will be held as soon as practical after contract award and an appropriate time before the performance of any planned work. This meeting shall not be considered or treated as a substitute for EHS responsibilities of the Contractor under the Contract; nor shall the meeting or issues be construed or treated as an assumption of the Contractor's sole EHS obligations under the Contract. Matters to be discussed at the meeting may include but not limited to:
 - a. Scope of the job
 - b. Expected duration of job
 - c. Risk Assessment- Hazards associated with the job complete JSA



Tailboard Conference

The Supervisor must conduct a Tailboard Conference Meeting with the Workers involved before the start of each job. Each worker should actively participate in the meeting to identify job and task specific probable hazards and determine and agree on the appropriate controls and planned mitigation measures to be taken. The meeting should:

- Review the job activity at a task level and the procedure to execute the tasks safely.
- Identify the use & benefits of PPE's & safety gears required for the job.
- Identify any environmental challenges and determine how to treat with same during the execution of the job.
- Be documented on an approved Tailboard Conference Form and each Worker involved sign onto the form indicating that they were part of the discussions, understand the possible hazards and will abide by the agreed procedures.

At the end of the work activities and or if a worker is no longer participating in the work, before they leave the JPS Worksite, each Worker must sign-off, on the form indicating that they are no longer involved with work relating that specific tailboard.

Permit to Work System

The Contractor Supervisor should ensure that:

- They have received training in the permit to permit to work system for affected workers for the specific job they are assigned. Permit to work should include but not limited to Lock Out Tag Out (LOTO PTW), Sanction for Test, Limitation of Access, De energize Permit, Hot Work Permit & Confine Space
- The affected workers received adequate instruction in the system.
- They discuss the job fully with the person issuing the permit.
- The workmen are briefed on the details of the permit including any potential hazards, and on all the precautions taken or to be taken.
- The precautions are maintained throughout the work activity.
- The worker understands that if circumstances change work must be stopped and inform the supervisor.
- The work group stays within the limitations set on the permit (physical boundaries, type of work and the duration of the permit)

On completion or suspension of the work, the site is left in a safe condition and the person that issued the permit is informed & permit has been returned for cancellation. Individuals working within the permit to work system should ensure that:

- They have received instruction and have a good understanding of the permit to work system at the specific JPS Worksite where they work.
- They do not start any work requiring a permit, until it has been properly authorized and issued.



- They receive a briefing from the supervisor on the particular task and they understand the hazards and the precautions taken or to be taken
- They follow the instructions specified in the permit. When they stop work, the site and any equipment they are using is left in a safe condition
- If in any doubt or if circumstances change, they must stop work and consult with their supervisor.

Worksite Safety

It is the responsibility of each Contractor or his authorized nominated representative to inspect each work area at the beginning of each job or shift, and periodically thereafter, to ensure safe working conditions are maintained.

Where required, Contractor must provide good illumination for work to proceed safely. Contractor must ensure protection from severe weather conditions. (Extreme wind, lightning storms, extreme heat, etc...).

The Contractor needs to evaluate /consider the environmental extremes of the project, such as the ability of their workers to work safely in volatile areas.

Based on that evaluation the Contractor must implement the appropriate procedures or measures to provide a safe work environment.

The minimum PPE requirement on a worksite must be safety helmet, safety glasses, safety boot and uniform. Other appropriate steps must be taken and the appropriate PPEs worn to protect against all hazards that affects workers on the jobsite.

Work Clothing

Only clothing and PPEs adhering to specification shown in Appendix B shall be worn on JPS Worksite.

At least once per year, the Contractor must provide or ensure Workers & Supervisors, have a minimum of two (2) 100% cotton uniform or coverall and one safety shoe for working at JPS Worksite.

Where hazards exist due to moving parts on machinery or equipment, clothing and hair must be maintained to avoid entanglement.

Special PPE and work clothing must be worn where exposure to fire, extreme heat, corrosive chemicals, electrical hazards, body impacts, cuts from handled materials or other hazards are possible. See the premises or business unit's site-specific requirements for any additional needs, such as Fire-Resistant Clothing (FRC). The Contractor is required to supply special work clothing, ensure it is in good condition and properly worn, when and where required.

SITE SECURITY

Where applicable the Contractor shall:

o comply with all Security and Standard Operating Procedures when accessing and working on the plant, electrical system and/or equipment.



 ensure all vehicles entering the JPS plant shall undergo required security checks to include searches.

ALCOHOL, ILLEGAL DRUGS AND FIREARMS

Contractor must develop and enforce a policy that prohibits the possession, distribution, promotion, manufacture, sale, and use of illegal drugs, drug paraphernalia, controlled substances, alcoholic beverages and weapons by workers while on JPS Worksite or during work at site.

ACCIDENT/ INCIDENT NOTIFICATION, REPORTING & INVESTIGATION

The Contractor shall:

- a. immediately report to the responsible Company Representative or Contract Manager via electronic mail, text message, verbal or telephone, etc. all accidents/OHSE incidents including near misses, arising from the works and/or involving Contractor personnel, equipment and materials at the JPS Worksite. In instances where reports cannot be done immediately, reports must be made no later than 2 hours after the occurrence of the incident.
- b. within 24 hours of the occurrence of any accident/incident provide JPS with a written Preliminary Accident/Incident Report. The JPS Preliminary Incident Report Form shown in Appendix D must be used for such reports. All fields on the Form must be completed.
- c. investigate all accidents/incidents that result in, or have the potential to result in, injury or illness, property damage, process/product loss or harm to the environment.

The investigative process must include the identification of root causes or causal factors that contributed to the occurrence. The Contractor must determine and document the necessary corrective actions and ensure closure/completion in timely manner. In addition to the Contractor's analysis/investigation, JPS retains the right to conduct their own investigation for any illnesses, injuries, fatalities, incidents or near misses occurring on its premises and or project sites.

The Contractor must conduct a thorough investigation and submit a written report within 5-10 working days after the occurrence of the accident/incident to the JPS Representative, Contract Manager and or other JPS personnel as otherwise specified.

d. Accidents resulting in injury to employees leading to absence from work for more than to (2) days should be reported to the relevant agencies or regulatory bodies in



a timely manner as prescribed by the prevailing laws and regulations. The contractor shall submit copy of the statutory report to JPS representative as well.

e. maintain injury logs for their respective workers.

Incident Investigation format attached at Appendix F

AUDITS & INSPECTION

The Contractor shall:

- Ensure that management Safety Audits are carried out [quarterly] and findings are documented for follow up actions.
- Conduct job site inspections, audits, and safety observations (i.e. Behaviour Based Safety Observations, etc.).
- Log audits, inspections and observations in the JPS Health and Safety Portal ASSURE by using the link below (https://app.na.sheassure.net/jps/p/jpsPortal/).
- Inspections and audits done using templates outside of the Assure Portal must be submitted to the Contract Manager on a weekly basis.
- o Conduct inspections and audits based on the frequency prescribed below:

Table 2: Audits and Inspection Frequency

Reports	Frequency	Report Schedule	Medium
Jobsite Inspection- Maintenance Work	Daily	5 pm each day	JPS Assure Platform/ submit to Contract Manager & OHSE
Jobsite Inspection- Emergency Work	One per shift	5pm each day/end of shift	JPS Assure Platform/ submit to Contract Manager & OHSE
PPE & Safety Device Inspections	Weekly	Fridays at 5pm	JPS Assure Platform/ submit to Contract Manager & OHSE
Tools and Equipment Inspections	Weekly	Fridays at 5pm	JPS Assure Platform/ submit to Contract Manager & OHSE
Safety Observation	Daily	5 pm each day	JPS Assure Platform/ submit to Contract Manager & OHSE
Vehicle	Daily (Job site)	5 pm each day	JPS Assure Platform/ submit to Contract Manager & OHSE
Safety Management Audit	Quarterly	Last Friday each quarter @ 5pm	Submit to Contract Manager & OHSE

SANCTIONS

The Contractor shall:

Comply with all OHSE Requirement prescribed in the Contract and this manual.

If any Contractor allows workers to work in unsafe conditions or violates environmental permits or regulations, JPS may remove the Contractor or any of its individual worker from JPS Worksite or penalty/sanction may be imposed to the Contractor and or Contractor Worker as per Table 3 below.

Immediate and permanent removal may occur (the Contactor or Worker) if any of the following activities are observed:

- a. Openly exhibits disregard, defiance, or disrespect for the safety program
- b. Violates established safety or environmental rules, regulations, procedures or codes
- c. Participates in fighting, violence, threats of violence, theft, or destruction of property
- d. Possesses weapons including but not limited to firearms or knives not typically used in conjunction with normal work tasks.
- e. Falsifying documents or information.
- f. Contractor provide the Company false information during the pre-selection process.

Table 3 – Sanctions for Breach of OHSE Requirements/ Procedures

Violation	First Of-	Second Of-	Third Of-	Forth Of-
	fence	fence	fence	fence
Failure to	Verbal	Written	Three	Termina-
comply with	Warning	Warning	months Sus-	tion of con-
OHSE Re-			pension of	tract
quirements			contract	

SAFETY MEETINGS

The Contractor shall:

Conduct weekly safety meeting or ensure employees participate in JPS Weekly Safety Meetings. The contractor must ensure that each employee is exposed to a minimum of three safety meeting per month. When conducting safety meetings, the duration of the meeting may be as long as required but no less than the minimum thirty- (30) minutes.

All safety meetings conducted shall be fully documented. The record shall indicate the time, date, the location of the meeting, agenda/topic(s) covered, duration, who conducted the meeting, ideas developed, follow-up action required and responsibility and the names and signature of all attendees. The Meetings minutes and record of attendees shall be maintained for submission to the Contract Manager on a weekly basis. See appendix G for a copy of Safety Meeting Report Template.

APPENDICES

Appendix A - Vehicle Traffic Management & Transporting Equipment

- 1. Poles, ladders, pipe, etc., shall be loaded parallel with the truck length. Such material shall not extend beyond the normal sides of the vehicle.
- 2. materials shall be securely fastened to prevent a hazard due to shifting.
- 3. A person shall not operate on a road a motor vehicle laden or unladen, where the overall height of which exceeds 4.2 metres measured from the ground.
- 4. Vehicle transporting oversized equipment (height, length and width) must have adequate warning signs, reflector and pilot escort where necessary in accordance with the local road traffic regulation.
- 5. Any motor vehicle transporting a load which extends more than 102 mm (4 inches) beyond the overall width of the motor vehicle shall be equipped with the following lamps in addition to other required lamps when operated during the hours when headlamps are required to be used:
 - a. (1) The foremost edge of that portion of the load which projects beyond the side of the vehicle shall be marked (at its outermost extremity) with an amber lamp visible from the front and side;
 - b. (2) The rearmost edge of that portion of the load which projects beyond the side of the vehicle shall be marked (at its outermost extremity) with a red lamp visible from the rear and side;
 - c. (3) If the projecting load does not measure more than 914 mm (3 feet) from front to rear, it shall be marked with an amber lamp visible from the front, both sides, and rear, except that if the projection is located at or near the rear it shall be marked by a red lamp visible from front, side and rear.
- 6. Material being transported such as poles that extends more than 4 feet beyond the front or rear of the vehicle shall have these projections marked as follows when the vehicle is operated during the hours when headlamps are required to be used:
 - a. On each side of the projecting load, one red side marker lamp, visible from the side, located so as to indicate maximum overhang.
 - b. On the rear of the projecting load, two red lamps, visible from the rear, one at each side; and two red reflectors visible from the rear, one at each side, located so as to indicate maximum width



Appendix B - JPS Safety & Health Guidelines - Personnel Protective Equipment & Safety Devices

Applicable Standard PPE Helmet

ANSI/ISEA Z89.1-2014

Standard

Class E (Electrical)

Equivalent Type of PPE

MSA V- Guard helmet w/ ratchet suspension

Safety Goggles ANSI /ISEA Z87.1 - 2020 (CE

EN 166 and CSA 94 stand-

ards



American Allsafe Googles

Safety Boot ASTM 2413-11 & ASTM

2412-11

(EH, I/75 & C75) or Equiva-

lent Local Standard



Timberland Pro 6" Endurance Waterproof Boot

NIOSH - 42CFR Part 84 Respirator

OSHA - 29 CFR 1910.134

ANSI / ASSE Z88.2



3M Full Face piece Respirator Pack (cartridge) for protection against eye irritants. Half respirator where there

is no eye irritant.

Safety Glasses ANSI Z 87.1 – 2010 (CE EN

166 and CSA A94 standards)



Salisbury Uvex XC Safety Glasses Clear Lens TS56505



PPE

Applicable Standard

Rubber Gloves Class 0

ASTM D120 and IEC/EN

60903, NFPA 70E

Salisbury E014Y

Rubber Gloves Class 3

ASTM D120 - 09 and IEC/EN 60903;2014 NFPA 70E

Salisbury E318CYB/ Novax 155-3-18

Equivalent Type of PPE

Chemical Protecting Cloth-

ing

Fabric tested as per BIS 4051-1981 standards. Chemical resistant material to include PVC, polyurethane, nitrile or neoprene

3M Protective Coverall 4520

ARD Reflective Safety Vest

ANSI 107 - 2010 - High Visibility ANSI Class 2 rating for high visibility on roads with traffic traveling above 30 mph.



CJ Safety ANSI Class 2 High Visibility Two Tone Safety Vest - Meets ANSI/ISEA 107-2010

Arc Flash & Flame Resistant

Rain Wear

ASTM F 1891- Flame retardant ATPV rating of 8 cal/cm² PVC Nomex® Rain Suit meets Class 3 ANSI/ISEA 107-2010 standards



402STLM SAFETY RAINGEAR

Flame Resistant Clothing

NFPA 70E, ASTM F 1506, **ASTM F 1959**

ATPV rating of 8 cal/cm²



Coverall (Aramark Style G01083)

Lineman Gloves

Palm and back of gloves should be made from high quality grain cow-hide material. Cuff should be made of natural pig skin.

Salisbury Lineman Cowhide Work Gloves LW2SPE



PPE

Chemical Gloves

Applicable Standard

PVC/Nitrile blend, Double

Dipped 40cm

Equivalent Type of PPE



Chemstar

Double-dipped, 40 cm

Dexterity Workman Gloves Palm of gloves made of ni-

trile that is resistant to chemical and oil

James 2M Con

all 3M Comfort

Rain Wear (Suit) (Non-FR)

ANSI/ISEA 107-2010. Class 3



Fonnira -PVC/Polyester high visibility rain gear

Harness ANSI Z359.1 - 2016,

ANSI/ASSE A10.32 and OSHA 1926 Subpart M



Honeywell Duraflex Web-

bing Harness Part #

M1020073

Lanyard ANSI Z359.1, ANSI A10.14 and

OSHA 1926.104, ASTM F887-

04



Arc Flash EZ-STOP II Shock Absorbing Lanyard from

DBI/SALA

Welding Apron and Sleeve ISO 11611:2015. Providing

exceptional heat, spark and

spatter resistance



QeeLink Welding Apron

Flame Resistant Face Shield with Helmet Slot Adaptor

ANSI Z89.1 - 2003 and NFPA

70E





0121121		
PPE	Applicable Standard	Equivalent Type of PPE Salisbury AS1200HAT
Welders Helmet	ANSI Z87.1 – 2003 Personal Protective – Protective Eye- wear	
Welders Goggles	ANSI Z 87.1 – 2003, CSA Z94.3, SEI Certified	Sellstrom Titan 24701-60
Face Shield with Helmet Slot Adaptor	ANSI Z87.1 – 2003 Personal Protective – Protective Eye- wear	North Safety NS - GW200 MSA Defender
Safety Footwear – Water Boot	ANSI Z41 PT 1999 M specification for impact and compression.	Camcorp Industrial
Safety Cap (Helmet) Chin Strap	ANSI Z 89.1 – 1997Class E, and SEI Certified	MSA Chin Strap
Air Purifying Respirator, half-face	NIOSH – 42CFR Part 84 OSHA – 29 CFR 1910.134	
High Voltage Rubber Rub- ber Sleeves Class 3	Meet ASTM D1051	3M Half Face Respirator
Leather Protector for High Voltage Rubber Glove	ASTM D120 Standard and meet International Standard 903, IEC-1988.	Salisbury Sleeve Dipped Class 3 Type I Red/Yellow Extra Curved Elbow D3RRY-EC

Salisbury ILP-6S



JAMAICA PUBLIC SERVICE CO. LTD.				
PPE Utility Glove Liners	Applicable Standard 100% Cotton blend liners, design construction must al- low natural sensitivity, dura- bility and flexibility	Equivalent Type of PPE HI – LINE Catalogue # GL		
Workman Gloves	Kevlar® sewn premium double tanned side split leather that provides greater flexibility along with increased abrasion, cut, and puncture resistance.	Arbill A179000		
Welder's Gloves	Premium heat-treated side split leather that provides greater flexibility along with increased heat and flame resistance.	ESAB Heavy Duty Welding Gloves		
Harness (Live line Operations)	ANSI Z359, OSHA 1926.104 and ASTM F887-04.	DBI SALA, Delta™ II Arc		
Lineman, Full Body Harness	ANSI Z359.1 - 2016, ANSI/ASSE A10.32, OSHA 1926.104, ASTM F887 and CSA standards.	3M DBI SALA ExoFit NEX		
Lineman Body Belt	Extra light weight and durable body belt made of 45 millimeters nylon	Arcflash		
Pole Choking / Work Posi- tioning Fall Arrest System	Wood pole climbing fall arrest. CSA certified Z259.14-12 type AB	Salibury/FP424/-2ED		

The pole choker shall be made with a drop forged tongue buckle on a six-ply

neoprene impregnated webbing. The yellow choker strap shall be adjustable,

tioning Fall Arrest System

Jelco Pole Choker



PPE	Applicable Standard	Equivalent Type of PPE
PPE	Applicable Standard	Equivalent Type of PPE

helping the workers to extend his reach in a safer manner. It shall be 1 3/4-inch-wide and manufactured from nylon. It shall consist of a roller's teeth which is used to provide the gripping force required to prevent you from falling to the ground. When the choker strap is disconnected, it shall function the same as a standard pole strap. The snaplock shall comprise of loops

The pole choker shall have a length of 6.2 ft. Distribution and 6.8ft for Transmission ANSI Z359.1, ANSI A10.14

ANSI Z359.1, ANSI A10.14 and OSHA 1926.104

ANSI Z359.1, ANSI A10.14 and OSHA 1926.104

Guardian 01220 6-Foot Single

Shock-Absorbing Web Loop-Live Line Lanyard

ANSI Z359.1, ANSI A10.14 and OSHA 1926.104, ASTM F887-04

Retractable Web-Lanyard

Shock-Absorbing Web-Lan-

yard

Arc Flash EZ-STOP II Shock Absorbing Lanyard from DBI/SALA

Leg Shock Absorbing Lanyard

Salisbury FPS04/01



Appendix C - Type of Contract, Training, & Frequency of Refresher

TRAINING REQUIREMENT T&D Pole Maintenance & Line Extension

No.	Training/ Course	Function	Frequency
1	Cardiopulmonary Resuscitation (CPR)	Lineman	Every 3 years
2	Hurt man Rescue	Lineman	Every 3 years
3	LOTO PTW	Lineman & Switchers	Every 3 years
4	Tailboard / JSA & PPE	Lineman & Affected Workers	Every 3 years
5	Switching Authorization	Switchers	Every 3 years
6	T&D Pole Maintenance & Line Extension Program (Pole line skills training)	Lineman	Skills Training Certification!
7	Fall Protection & Ladder Safety	All Affected	Every 3 years

Vegetation Management

	9		
No.	Training/ Course	Function	Frequency
1	Cardiopulmonary Resuscitation (CPR)	Lineman	Every 3 years
2	Hurt man Rescue	Lineman	Every 3 years
3	LOTO PTW	Lineman & Switchers	Every 3 years
4	Tailboard / JSA & PPE	Lineman & Affected Workers	Every 3 years
5	Switching Authorization	Switchers	Every 3 years
6	Use of Chainsaw	Chainsaw Operator	Every 3 years
7	Fall Protection & Ladder Safety	All Affected	Every 3 years
8	Vegetation Management Program	Workers	Skills Training Certification!

New Service Installation Discon/ Recon

	11011 001 1100 1110		
No.	Training/ Course	Function	Frequency
1	Cardiopulmonary Resuscitation (CPR)	Lineman	Every 3 years
2	Hurt man Rescue	Lineman	Every 3 years
3	LOTO PTW	Lineman & Switchers	Every 3 years
4	Tailboard / JSA & PPE	Lineman & Affected Workers	Every 3 years
5	Switching Authorization	Switchers	Every 3 years
6	Fall Protection & Ladder Safety	All Affected	Every 3 years
7	New Service Installation Dis- con/Recon Program	Technicians	Skills Training Certification!

Streetlight



No. 1	Training/ Course Cardiopulmonary Resuscitation (CPR)	Function Lineman	Frequency Every 3 years
2 3 4	Hurt man Rescue LOTO PTW Tailboard / JSA & PPE	Lineman Lineman & Switchers Lineman & Affected Work- ers	Every 3 years Every 3 years Every 3 years
5 6 7	Switching Authorization Fall Protection & Ladder Safety Streetlight Program	Switchers All Affected Technicians	Every 3 years Every 3 years Skills Training Certification!

! Notes Skills Training Certified Persons:

- ☐ Proof Training for workers must be submitted to the Contractor Manager at the start of contract, renewal or when refresher is due and for new employees.
- ☐ In any case where a worker has been inactive for a period of one year or more in their trade or any area of their work for which they are Certified, a refresher training is required prior to working on JPS Worksite or carrying out such work activity they have not performed in excess of one year.
- ☐ Workers must receive additional or refresher training if any or both of the below situation exists:
 - If new technology, procedures, or change in procedures cause new safety-related work practices to be introduced
 - If supervision and inspection indicate that the worker is not complying with safety-related work practices



Appendix D - Preliminary Accident/Incident Report Form

OHSE Incident Type (double click to check box; if other, please explain)	Fatality Spill Personnel Accident Fire Motor Vehicle Accident Unsafe Condition/Act Medical/First Aid Environmental Release - Near Miss Emissions Contractor Accident/Inci-	
	dent Property Damage Other	
Actual Severity/Injury	Fatality	
Potential Severity		
Business Unit (double click to check box)	Division/ Contractor:	
	Cost Centre Name: CC#:	
Location of Incident (Area – Facility/Field-Site)		
Date & Time	Date: Time :	
Name (s), Age & Address		
of Injured		
Employer & Occupation (JPS or Name of Contractor Company & Job title)		
Event Description (Provide a brief description of the incident)		
Injury/Damage/Loss De-		
tails (Explanation: Details of Accident/ Spill / Environmental Release / Damage)		
Financial Impact (Revenue loss, penalty, cost of repair/clean-up, labour, material, etc.).		
Cause of Incident (Explanation: The trigger for an incident without which the incident could not have happened)		
Hospital the injured taken to		
Incident Response Ac-		
tion(s) (State immediate actions taken after the incident)		



Disciplinary/Corrective Ac-					
tions to Prevent Recur-					
rence/ Lessons Learned					
Incident reported to	Incident Reported to	Person Contacted	Telephone No.	Reported by	Date & Time
Statutory Authorities In-	None	Police Fire	Department	ODPEM	
formed	NEPA 🗌	NWC			
	Other _				
Contact details for Queries					
or Further Information					
(Who to contact for further details –					
Name, email, telephone, mobile)					
Form Completed by					
PLEASE USE ADDITIONAL SI	HEET(S) FOR P	PHOTOGRAPHS OR AD	DITIONAL REPO	ORT INFORMA	TION.



Appendix E – Contractor HSE Evaluation Form

	TO:	C SERVICE CO. LT	у.		
	FROM:	CONTRACTOR:			
	P.O. #	CONTRACTOR FOREMAN:			
	JOB REF. No				
	TYPE OF WORK/SERVICE:			_	
	SCOPE OF WORK/SERVICE:	Score			
A	HSE ORIENTATION & TRAINING		YES	NO	N/A
	WAS HSE ORIENTATION CONDUCTED FOR ALL WORKERS?		TES]
	WAS PROOF OF HSE ORIENTATION PROVIDED?				1
	ARE ALL WORKERS TRAINED/CERTIFIED TO PERFORM WORK?				1
	ARE EQUIPMENT OPERATORS TRAINED/CERTIFIED?				1
	WAS SAFETY MEETING CONDUCTED BY CONTRACTOR WITH WO	RKERS?			1
В	PPE		YES	NO	N/A
6	WAS ALL EMPLOYEES PROVIDED WITH THE REQUISITE PPEs?]
7	WAS ALL PPEs ARE GOOD CONDITION?				1
8	Helmet				1
9	Safety Glasses				1
10	Safety Boot				
11	Rubber Gloves				
12	Uniform				
13	Fall Protection				
14	Other				
15	EMPLOYEES DONNED ALL APPROPRIATE PPES ON THE JOB?]
C	SAFETY DEVICES & EQUIPMENT:		YES	NO	N/A
-	WAS EMPLOYEES PROVIDED WITH THE REQUIRED SAFETY DEVIC	ES?			ļ
	WAS ALL SAFETY & EQUIPMENT IN GOOD CONDITION?			-	
	Noisy Tester			-	
	Switch stick			-	
	Grip All Stick			-	
	Slings and Riggin Equipment				
-	Short & Ground		-		
-	Traffic Cones				
	Men At Work Sign LOTO Hardware			1	
	PTW Booklet				
	Tailboard Booklet			1	
-	Other				
	RISK ASSESSMENT (TAILBOARD,SAFETY PLAN & PTW)		YES	NO	N/A
	WAS TAILBOARD MEETING CONDCUTED?]
30	 WAS TAILBOARD PROPERLY COMPLETED & ALL HAZARDS IDEN	TIFIED?			1
	DID ALL EMPLOYEES SIGN ON THE TAILBOARD FORM TO START V				1
32	DID ALL EMPLOYEES SIGN OFF THE TAILBOARD FORM WHEN WO	PRK COMPLETE?]
33	DID THE WORK CREW COMPLY WITH PTW REQUIREMENT?				
34	WAS A SAFETY PLAN DONE OR SUBMITTED FOR PROJECT OR NO	N ROUTINE WORK?			
35	WAS A SAFETY RISK ASSESSMENT DONE FOR THE PROJECT OR NO	ON ROUTINE WORK?			
36	DID THE CONTRACOR COMPLY WITH SAFETY PLAN FOR FOR PRO	DJECT OR NON ROUTINE WORK?			
37	DID THE CONTRACTOR PARTICIPATE IN (PREP) WORK ACTIVITIES	FOR THE PROJECT/NON ROUTINE JOB?			

	JAMAICA PUBLI	C SERVICE CO. LT	ъ.		
	TO:	DATE:			
	FROM:	CONTRACTOR:			
	P.O. #	CONTRACT OR FOREMAN:			
	JOB REF. No				
	TYPE OF WORK/SERVICE:				
	SCOPE OF WORK/SERVICE:	Score			
Е	BBSO, AUDIT & INSPECTIONS		YES	NO	N/A
38	DID THE CONTRACTOR CONDUCT ANY SAFETY AUDIT/INSPECT	ION FOR THE JOB?			
39	STATE THE NUMBER OF SAFETY AUDIT OR INSPECTION DONE FO	R THE JOB			
40	DID THE CONTRACTOR CONDUCT ANY BBSOs FOR THE JOB?				
41	STATE THE NUMBER OF BBSOs DONE FOR THE JOB				•
F	VEHICLE:		YES	NO	N/A
42	WERE VEHICLE(S) / TRUCK(S) PROPERLY EQUIPPED				
43	WERE VEHICLE(S) / TRUCK(S)IN GOOD CONDITION?				
			YES	NO	N/A
44	WERE VEHICLE(S) / TRUCK(S) INSURED?				
45	WERE VEHICLE(S) / TRUCK(S) LICENCED?				
G	ACCIDENT/DAMAGE TO PERSON OR PROPERTY		YES	NO	i
46	WAS THE JOB COMPLETED WITHOUT AN ACCIDENT?				
47	IF THERE WAS AN ACCIDENT, WAS THERE COMPLIANCE WITH IN	NCIDENT/ ACCIDENT PROCEDURES?			
	STATE THE NUMBER OF ACCIDENTS ON THE JOB.				
	COMMENTS.				
	DONE BY DATE				
	SIGNATURE				
	NB. Score = (Sum of "Yes" / Total Sum of "Yes" +"No")*100				



Appendix F - Incident Investigation format

Supervisor's Accident Investigation Form

Company Na	ıme										
Name of Injure	ed Person _										
Date of Birth			Telephone Number								
Address											
Town				Paris	h						
	(Circle										
one)		nale									
What part of th	ne body wa	s injured?	Desc	ribe in	detail	•					
What was	the	nature	of	the	i	njury?		Descr	ibe	in	detail.
Describe fully What equipments	nt, tools be	-									
Date of Event_				- - Tin		Event					
What		caused				the				even	t?
Were safety	control(s	s) was	in 1	place	and	used?	If	not, v	vhat	was	wrong?

Employee	went	to	doctor/hospital?	Doctor's	Name
		Hos	spital Name		
Recommende	d preventive a	action to ta	ake in the future to prevent re	eoccurrence.	
G: G:					
Supervisor Signature	gnature	D	ate		



Incident/Accident Investigation Report

<u>Instructions</u>: Complete this form as soon as possible after an incident that results in serious injury or illness. (Optional: Use to investigate an injury or near miss that *could have resulted in a serious injury or illness.*)

This is a report of a: ☐ Death ☐ Lost Time ☐	Dr. Visit Only 🚨 First Aid On	nly	☐ Near Miss				
Date of incident: This report is made by	y: ☐ Principal 1. Supervisor		1. Other				
Step 1: Injured employee (complete this p	art for each injured empl	oyee)					
Name:	Sex: ☐ Male ☐ Female		Age:				
Part of body affected: (shade all that apply)	Job title at time of incident: Nature of injury: (most serious one) 1. Abrasion, scrapes 2. Amputation 3. Broken bone 4. Bruise 5. Burn (heat) 6. Burn (chemical) 7. Concussion (to the head) 8. Crushing Injury 1. Cut, laceration, puncture 2. Hernia 3. Illness 4. Sprain, strain 5. Damage to a body system: 6. Other	1. R 2. R 3. So 4. T Mon this	employee works: egular full time egular part time easonal emporary aths with employer aths doing job:				
Step 2: Describe the incident							
Exact location of the incident:			Exact time:				
What part of employee's workday? ☐ Entering or leaving work ☐ Doing normal work activities 1. During meal period ☐ During break ☐ Working overtime ☐ Other							
Names of witnesses (if any):							



Number of attachments:	Written witness statements:	Photographs:	Maps / drawings:
What personal	 protective equipment was being used (if any)?	
Describe, step-land other important		ury. Include names of any	machines, parts, objects, tools, materials
Step 3: Why	did the incident happen?		
Unsafe workpla 1. Inadequate g 2. Unguarded h 3. Safety device	nazard	 Operating with Operating at the 	beople: (Check all that apply) thout permission unsafe speed tipment that has power to it
4. Tool or equi	pment defective layout is hazardous	4. Making a safe5. Using defecti	ety device inoperative

7. Unsafe ventilation

10.

11.

12.

8. Lack of needed personal protective equipment

No training or insufficient training

Other:

9. Lack of appropriate equipment / tools

Unsafe clothing

Failure to wear personal protective equipment

Failure to use the available equipment / tools

7. Unsafe lifting

10.

11.

8. Taking an unsafe position or posture

9. Distraction, teasing, horseplay

Why did the unsafe conditions exist?		
Why did the unsafe acts occur?		
Is there a reward (such as "the job can be done more quick have encouraged the unsafe conditions or acts?	kly", or "the product is	less likely to be damaged") that may Yes No
If yes, describe:		— 165 — 110
Were the unsafe acts or conditions reported prior to the in	cident?	☐ Yes ☐ No
Have there been similar incidents or near misses prior to t	his one?	☐ Yes ☐ No
Step 4: How can future incidents be prevente		
What changes do you suggest to prevent this inci-	dent/near miss fron	n happening again?
☐ Stop this activity ☐ Guard the hazard ☐ T	rain the employee(s)	☐ Train the supervisor(s)
☐ Redesign task steps ☐ Redesign work station ☐ Write	e a new policy/rule	Enforce existing policy
☐ Routinely inspect for the hazard ☐ Personal Protective	ve Equipment 🚨 Othe	er:
W		
What should be (or has been) done to carry out the suggest	stion(s) checked above	57
Step 5: Who completed and reviewed this form?		
Written by:	Title:	
Company:	Date:	
Names of investigation team members:		
Reviewed by:	Title:	
	Date:	



Appendix F - Incident Investigation format

Title Page

Date and Time of Incident:

Name of Incident:

Location of Incident:

- Investigator/Panel
- Executive Summary
 - Description of Incident
 - Summary of Findings
 - Recommended Corrective Actions
- Incident Information
 - Description of Events
 - Chronological Course of Events
 - Immediate Actions Taken
 - Outside Agency Involvement
 - Plant/Equipment Status and Activities
- Investigative Information
 - Incident Scene Inspection
 - Witness Interviews
 - Job Procedure Evaluation
 - Document Review
- Causal Analysis
 - Immediate (Primary) Cause(s)
 - Contributing (Secondary) Cause(s)
 - Root (Tertiary) Cause(s)
 - Additional (Non-Causal) Cause(s)
- Potential Corrective Actions
 - Employee Level
 - Job Level
 - Facility Level
 - Administrative Level
 - Analytical Level
- Attachments
 - Photographs
 - Documents



Appendix G – Summary of Reports

Inspection & A	Audit Reporti	ng					
Inspection/ Audit Re-	Frequency	Report	Medium				
ports		Schedule					
Jobsite Inspection-	Daily	5 pm	JPS Assure Platform/ submit to Contract				
Maintenance Work	j	each day	Manager & OHSE				
Jobsite Inspection-	One per	5pm	JPS Assure Platform/ submit to Contract				
Emergency Work	shift	each	Manager & OHSE				
•		day/end					
		of shift					
PPE & Safety De-	Weekly	Fridays	JPS Assure Platform/ submit to Contract				
vice Inspections	, and the second	at 5pm	Manager & OHSE				
Tools and Equip-	Weekly	Fridays	JPS Assure Platform/ submit to Contract				
ment Inspections		at 5pm	Manager & OHSE				
Safety Observation	Daily	5 pm	JPS Assure Platform/ submit to Contract				
	-	each day	Manager & OHSE				
Vehicle	Daily (Job	5 pm	JPS Assure Platform/ submit to Contract				
	site)	each day	Manager & OHSE				
Safety Management	Quarterly	Last Fri-	Submit to Contract Manager & OHSE				
Audit		day each					
		quarter					
		@ 5pm					
Incident/ Accident Reporting							
	HICIC	iciit, 7 icciae.	nt Reporting				
Incident/ Accident	Report Sch		Medium				
Reports	Report Sch	edule	Medium				
Reports Notification - OHSE	Report Scho	edule	Medium Send electronic mail, text message, verbal				
Reports Notification - OHSE Incident/ Accident -	Report Sch	edule	Medium				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Report Scho	edule	Medium Send electronic mail, text message, verbal				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First	Report Scho	edule	Medium Send electronic mail, text message, verbal				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss,	Report Scho	edule	Medium Send electronic mail, text message, verbal				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident,	Report Scho	edule	Medium Send electronic mail, text message, verbal				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident, Motor Vehicle Acci-	Report Scho	edule	Medium Send electronic mail, text message, verbal				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident,	Report Scho	edule	Medium Send electronic mail, text message, verbal				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident, Motor Vehicle Acci-	Report Scho	edule	Medium Send electronic mail, text message, verbal				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident, Motor Vehicle Accident	Immediately hours	edule // within 2	Medium Send electronic mail, text message, verbal or telephone to Contract Manager				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident, Motor Vehicle Accident Preliminary Incident/	Report Scho	edule // within 2	Medium Send electronic mail, text message, verbal or telephone to Contract Manager Submit Preliminary Report (See Appendix				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident, Motor Vehicle Accident Preliminary Incident/ Accident Report -	Immediately hours	edule // within 2	Medium Send electronic mail, text message, verbal or telephone to Contract Manager				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident, Motor Vehicle Accident Preliminary Incident/ Accident Report - OHSE Incident/ Ac-	Immediately hours	edule // within 2	Medium Send electronic mail, text message, verbal or telephone to Contract Manager Submit Preliminary Report (See Appendix				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident, Motor Vehicle Accident Preliminary Incident/ Accident Report - OHSE Incident/ Accident - Employee	Immediately hours	edule // within 2	Medium Send electronic mail, text message, verbal or telephone to Contract Manager Submit Preliminary Report (See Appendix				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident, Motor Vehicle Accident Preliminary Incident/ Accident Report - OHSE Incident/ Accident - Employee Injury (Recordable	Immediately hours	edule // within 2	Medium Send electronic mail, text message, verbal or telephone to Contract Manager Submit Preliminary Report (See Appendix				
Reports Notification - OHSE Incident/ Accident - Employee Injury (Recordable & First Aid), Near Miss, Public Accident, Motor Vehicle Accident Preliminary Incident/ Accident Report - OHSE Incident/ Accident - Employee	Immediately hours	edule // within 2	Medium Send electronic mail, text message, verbal or telephone to Contract Manager Submit Preliminary Report (See Appendix				



Miss, Public Acci-		
dent, Motor Vehicle		
Accident		
Incident/Accident In-	With 5-10 days	Submit Accident/incident Investigation
vestigation - OHSE		Report (See Appendix F for Investigation
Incident/ Accident -		Format) to Contractor Manager
Employee Injury (
Recordable & First		
Aid), Near Miss,		
Public Accident,		
Motor Vehicle Acci-		
dent		

Proof Training for workers outlined in Appendix C must be submitted to the Contractor Manager at the start of contract, renewal or when refresher is due and for new employees.



Appendix H- Safety Meeting Report Template

, , ,	·		
SAFETY	MEETING REPORT TEM	PLATE	
CONTRACTOR NAME]	
DATE OF MEETING:			
START TIME OF MEETING:			
END TIME OF MEETING:			
NAME OF PRESENTER:			
PERCENTAGE ATTENDACE:			
	SAFETY TOPIC -		
	DISCUSSION		
CONCERNS	ACTION	RESPONSIBLE	SCHEDULE
CONCENIAS	ACTION	RESI CINSIDEE	SCHEDOLL
	ATTENDANCE REGISTER		
	ATTENDANCE REGISTER		
NAME	SIGNAT	URE	REMARKS
Attach Safety Meeting register and submit to the Contra	act Manager weekly		